

KONČAR Inc.

Fallerovo šetalište 22, 10 000 Zagreb

Security: KOEI-R-A

ISIN: HRKOEIRA0009

LEI: 74780000H0SHMRAW0I15

Home Member State: Croatia

Regulated Market Segment: Official Market of the Zagreb Stock Exchange

Zagreb, 11 December 2025

Subject: Supervisory Board approves 2026 KONČAR Group plan

On 11 December 2025, the Supervisory Board of KONČAR Inc. formally endorsed the consolidated Business Plan for 2026, following a proposal by the Management Board.

The business plan draws on a substantial backlog, highlighting secured revenue streams exceeding EUR 2.5 billion by year-end.

Total consolidated revenue for 2026 is projected to exceed EUR 1.4 billion. Exports will remain the predominant driver of revenue, accounting for 70% of total sales generated from goods and services. The European Union will remain the Group's primary export destination, supported by continued expansion across global markets. Key individual export markets include Germany, Sweden, the Netherlands, and Norway.

The Group's 2026 investment agenda prioritizes the expansion and modernization of its production, technology, and operational infrastructure, alongside accelerated digital transformation and the development of sustainable solutions, especially in the energy and mobility sectors. Capital expenditures (CAPEX) are projected to exceed EUR 140 million.

KONČAR enters the new fiscal year with expectations of continued operational excellence, long-term value creation for all stakeholders, and a sustained role as a strategic pillar of Croatia's economic growth.

KONČAR Inc.